

## CORPORATE GOVERNANCE IN COMMERCE IN INDIA

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### ABSTRACT

*The term "corporate governance" describes the methods used to run a firm. It's the method used to manage and control organizations. It involves managing the company according to the wishes of the stakeholders. In reality, it is carried out for the benefit of the company's stakeholders by the board of directors and the relevant committees. It is all about balancing individual and societal goals, as well as, economic and social goals. Transparency is ensured by corporate governance, and transparency promotes powerful and balanced economic development. Corporate governance refers to the interaction between a company's shareholders, management, and board of directors in deciding the course and performance of the business. There must be harmony within a company between the owners and the administration. Owners are required to verify that each employee's actual performance satisfies the expected performance. It is important to consider these aspects of corporate governance. The practice of exercising authority over a family, tribe, formal or informal organization, territory, or both by general laws, customs, or power is referred to as "government," whether it be through a market, network, or government. It involves communication and the process of making decisions. In the context of a business organization, "government" refers to a set of procedures set forth and carried out by the Board of Directors, which are represented in the structure of the organization and in the way it is run in order to accomplish objectives. "Corporate Governance" became well-known in the business world following the discovery of accounting fraud at well-known corporations, which was brought on by insufficient governance measures. The discipline of corporate governance is centered on effective strategic decision-making. All responsibility and ultimate authority are given to the Board of Directors. Today's market-driven economy necessitates corporate governance. Another two key factors influencing corporate governance are globalization and efficiency. Corporate governance is essential for providing stakeholders with extra value.*

**Keywords:** Corporate Governance, Necessary to Company, SEBI Sections, Role of Stakeholders.

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### Introduction

Financial service companies use corporate governance to make sure they get a fair return on their investment. Corporate governance makes a clear distinction between the owners and the management. The managers have the authority to make decisions. Instead of balancing, owners' and managers' roles and responsibilities in modern firms should be clearly defined. Corporate governance ensures transparency, which in turn fosters robust and well-balanced economic development. Furthermore, this ensures that the rights of the majority and minority shareholders, respectively, are protected. It ensures that each shareholder has the ability to exercise their rights to the fullest extent possible and that the firm recognizes their rights. Corporate governance is a broad field. It is made up of social and institutional elements. An ethical, moral, and reliable environment is determined by company governance.

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# The paper was presented in the National Multidisciplinary Conference organised by Maharani Shree Nandkuberba Mahila College, Bhavnagar, Gujarat on 21st January, 2024.

### Objective of Study

- To comprehend the significance of corporate governance
- To, promote corporate governance in India
- To understand the principles of corporate governance.
- To understand why corporate governance is necessary for all company
- To understand the future importance of corporate governance for the company
- To identify sections related to corporate governance given by SEBI.

### Research Methodology

The study is based on secondary data only.

### Literature Review

The OECD has the following working definition of corporate governance: "Corporate governance is the system by which business corporations are directed and controlled. The corporate governance structure delineates the allocation of rights and obligations among various stakeholders, including the board, management, shareholders, and other relevant parties, and outlines the protocols and guidelines for reaching decisions concerning corporate matters. By doing this, it also offers the framework for establishing the goals of the organization and the methods for achieving them as well as performance monitoring.

Corporate Governance's Evolution In general, there is a widely held belief and a clear knowledge of the concepts and methods of CG in the contemporary business climate worldwide, and particularly in the discipline of accounting. As a result, there has been extensive discussion on the subject of CG among a variety of stakeholders, including academics, regulators, and members of the global business sector. Nevertheless, there isn't yet a unique description that explains precisely what CG means while taking into account all of the comprehensive features of the CG system. Consequently, there is disagreement and misunderstanding on what constitutes CG (Windsor, 2009).

### Need for Corporate Governance

#### • Wide Spread of Shareholders

The majority of a company's stockholders are disorganized and uninterested in business problems, and they are dispersed across the nation and even the world nowadays. The idea of shareholders' democracy can only be properly implemented by the law and the articles of association; corporate governance standards of conduct must be employed to achieve this.

#### • Changing Ownership Structure

The current corporate ownership structure has undergone significant transformation, with mutual funds and institutional investors—both domestic and foreign—becoming the major shareholders in the large private companies. These investors have emerged as the biggest threat to corporate management, compelling them to adhere to a set of defined guidelines for corporate governance in order to improve their reputation in the public eye.

#### • Corporate Scams or Scandals

Public trust in business leadership. The Harshad Mehta incident, which is arguably the largest scandal to date, is still fresh in everyone's memory and is linked to corporate shareholding or other aspects of education and social consciousness.

### The Fundamentals of Corporate Governance

#### • Transparency

Transparency is the ability to readily understand the truth about anything. Giving stakeholders accurate, timely, and sufficient information on the company's operating performance is one of the key components of corporate governance. Transparency is actually the cornerstone of corporate governance, which fosters a high degree of public trust in the business sector. A corporation should publish pertinent information regarding corporate activities in reputable newspapers on a regular basis, such as quarterly, half-yearly, or annual basis, to ensure openness in corporate administration.

#### • Accountability

When you behave in the best interests of others, you are held accountable if you cannot defend your decisions. In the context of corporate governance, accountability refers to the duty of the Chairman, the Board of Directors, and the Chief Executive Officer to utilize the resources of the firm (which they control) in the best interests of the enterprise and its stakeholders.

- **Independence**

Effective corporate governance necessitates the independence of the corporation's senior management, specifically the Board of Directors, which should be a powerful, impartial body capable of making all corporate decisions based on sound business practices. Good corporate governance is merely a pipe dream if the company's top management is not independent.

**Why is Corporate Governance Necessary for any Company?**

Growing worries about boards of directors' and firm management's noncompliance with financial reporting standards and accountability, which has caused investors to suffer large losses, have given birth to the necessity for corporate governance. India's corporate governance regulations are as follows:

- **Restructuring the Ownership Structure**

Through the application of its code of conduct, which takes into consideration the various viewpoints of stakeholders on corporate affairs, corporate governance protects the rights of stakeholders in a corporate firm. These days, a company's stakeholders can be dispersed across the country and even beyond, and the majority of stockholders have little interest in or understanding of the business's operations. Maintaining an appropriate corporate structure requires the actual application of rules and regulations through the implementation of a corporate governance code of conduct.

- **Social Responsibility**

Corporations are held to a higher level by society; among other things, they should be concerned with sustainable development, pollution, the environment, and the calibre of goods and services. Meeting each of these requirements can only be achieved through good corporate governance.

- **Takeovers and Mergers**

Corporate takeovers and mergers have in the past resulted in a number of problems. It has an impact on the rights of different firm stakeholders and causes confusion; this element also increases the demand for corporate governance in the nation.

- **Confidence Booster**

Corporate frauds and scams in recent years have reduced public confidence in corporate management. In order to restore investors' faith in the corporate sector as a way of promoting societal economic progress, corporate governance is therefore essential.

- **Mismanagement and Corruption**

Top-level corporate executives' financial payments and packages have increased significantly in both developed and emerging nations. Exorbitant compensation to top executives out of company funds that belong to shareholders and society is not justified. Because of this, corporate governance is necessary to prevent senior management in organizations from engaging in unethical behaviour.

**Issues with Corporate Governance in India**

- **Performance of the Board**

It is necessary to have at least one female director because the ratio of executive to non-executive directors is not maintained. Regular evaluation is absent, and there seems to be a decline in transparency. In terms of results, the performance has no objective. These conditions are typically not met.

- **Independent Director Issue**

It appears that the current situation does not satisfy the requirements for the nomination of independent directors. Even after SEBI gave companies directions for setting up an audit committee and providing a comprehensive definition of independent directors, the actual situation appears to be worse.

- **Stakeholder Accountability**

The responsibility extends beyond the firm and its shareholders to include the environment and society at large. The interests of the community must be taken into account by the directors in addition to their own.

- **Management of Risks**

The directors must implement risk management strategies and make mention of them in their annual report to shareholders in accordance with the company laws. This is not done with the utmost seriousness required for the assignment.

### **Future of Corporate Governance in India**

Even if India's corporate governance is far from ideal, there is still a long way to go before it can be regarded as the greatest in the world. These days, a lot of CEOs think their businesses need both people and financial resources to raise the standards necessary to compete globally. As stakeholders become more knowledgeable about the market, they start scrutinizing every facet of a business to ensure that corporate governance standards are met. Consequently, the company's owners and CEOs have extensive knowledge of corporate governance. They also realize that, in a corporate environment lacking in international disclosure and accountability requirements, such cash will not be accessible.

The concept of corporate governance is becoming more and more popular, and it might grow even more in India in the future. The Indian market of today is not the same as the market of the future. Consequently, it may be said that, with a few more sophisticated changes and policies, the corporate governance theory will be applicable to every Indian organization.

The unprecedented number of independent directors and auditors quitting corporations before their terms are up is another issue that will need to be addressed in the future. 2019 has seen a record number of corporate governance incidents leading to the mid-term resignations of independent directors and auditors. Data from nseinfobase.com indicates that in calendar 2019, there were 54% more independent directors leaving Indian company boards than there were in the previous year. Additionally, somewhat more than in 2018, 58 auditors left their positions in the middle of the term in 2019. The market regulator, SEBI, has taken action against auditors who performed subpar audits and mandated qualifying exams for independent directors.

### **Sections of the Companies Act 2013 that are important, together with an explanation and the section(s) in question's role in advancing corporate governance**

#### **Board Appointment**

As per the Companies Act of 2013, a publicly traded company that is also privately held may appoint up to fifteen executives to the board. Any attempt to name more executives than fifteen would necessitate the consent of investors through a unique resolution at the general meeting. Additionally, it permits the recommendation of at least one female executive to the Board of Directors of any class or classes of firms. According to the Act, organizations must employ at least one executive who has spent a minimum of one year residing in the nation.

#### **Independent Directors**

The Companies Act of 2013 defines an independent director in a way that includes most of the posting's characteristics. An independent director needs to be a morally upright man with considerable skill and expertise. According to the Act, an independent director's autonomy cannot be influenced by a material financial relationship with the organization, its executives, promoters, or auxiliaries during the current fiscal year or the following two years. The following provisions for independent directors are included in the Act: Every registered organization is required by the Companies Act of 2013 to have independent directors make up at least 33% of their total number of directors, with any percentage counting as one. In different classifications of open corporations, the central government will be able to nominate the fewest number of independent directors.

#### **A Code of Conduct for Independent Directors**

The Act's Schedule IV has a Code for Independent Directors, which these people must follow. The "Code for Independent Directors" establishes clear guidelines for professional leadership, roles, and obligations. It includes, among other things, the following perspectives: acting professionally; providing illuminating facts; safeguarding the interests of all partners; fulfilling obligations and duties in reality; and evaluating the board's and administration's performance.

#### **Liabilities of Independent Directors**

Under the Companies Act of 2013, an organization may hold an independent director and a non-official executive who is not a promoter or KMP accountable for instances of oversight or commission that happened with their knowledge, as documented by board documents, and with their consent, or in situations in which they refrained from taking decisive action.

#### **Board Committees**

- **Audit Committee**

Pursuant to Section 177 of the Companies Act of 2013, review panels are mandated for recorded companies and other suggested classes of organizations. The Act stipulates that the review

panel must include three or more heads, with a preponderance of independent executives. Executives' professional or academic credentials were not included in the 1956 Act. The majority of the Audit Committee members, including the Chairperson, are required under the 2013 Act to be literate in understanding financial articulations.

- **Committee on Nominations and Remuneration**

Pursuant to Section 177 of the Companies Act of 2013, review boards are mandatory for recorded companies and other suggested classes of companies. The Act stipulates that the review panel must include at least three executives, with independent heads holding a leading position. There was no reference to academic or professional requirements for CEOs in the 1956 Act. The majority of the members of the Audit Committee, including the Chairperson, are required by the 2013 Act to be able to read and understand the directors.

- **The Corporate Social Responsibility (CSR) Committee**

In line with the Act, any organization that satisfies specific requirements is required to establish a Corporate Social Responsibility Committee of the Board, which must have a minimum of three executives. The CSR Committee ought to have at least one independent executive in its midst. The CSR advisory group should be in charge of developing and vetting CSR plans, and the board report should address them. The board report, which must be published on the company's website, must contain the board's endorsement of the CSR plan as well as information about its contents.

- **The Committee on Stakeholder Relations**

Value speculators are not exempt from the Act's protections for security holders. At some point during the fiscal year, a company with more than 1000 investors, debenture holders, stockholders, and other security holders must organize a Stakeholders Relationship Committee. It will consist of people selected by the board and be headed by an unofficial executive. The board will hear complaints from the organization's security holders and address them.

- **Related Party Transactions**

As per the Companies Act of 2013, an exchange involving a related gathering is permissible only if it receives universal approval at the general gathering. A connected group member of the organization is not permitted to vote on such a remarkable option. With the exception of transactions carried out over a distance, the restrictions will not affect any transactions carried out by the organization during its regular business operations. The Board's report shall include a description of every contract or plan of action that is entered into with a linked group, as well as the defence that was used to enter into it. Additional requirements for taking part in related gathering exchanges may be suggested by the central government.

- **Outlawing Insider Trading**

Except for correspondence that is necessary in the regular course of one's business, profession, or employment, or as required by law, no one, including executives or KMPs of a corporation, may engage in insider trading. Insider trading by an executive or key administrative faculty member of an organization is punished by up to five years in prison, a fine of up to 25 crore Indian rupees, or three times the profit earned through insider trading, whichever is higher.[18] Although corporate administration practices have been established since 1961, India was a late adopter. Advancement and the establishment of a global network by corporate administration did not occur until 1991.

### **The Function of Stakeholders in Corporate Governance**

- **It is important to respect the rights of stakeholders that have been established by legislation or through cooperative agreements**

The rights of stakeholders are defined by contract or by laws (such as labor, business, commercial, and bankruptcy laws) in every OECD nation. Many businesses make additional promises to stakeholders even in areas where stakeholder interests are not legally protected, and concerns about corporate performance and reputation frequently necessitate the identification of broader interests.

- **Stakeholders should be able to seek effective remedies for rights violations in cases when their interests are legally protected**

The legal system and procedure should be open and transparent, allowing parties to freely interact and seek compensation for rights violated.

- **It is best to let systems for employee participation that improve performance grow**

Employee participation in corporate governance varies from firm to company and is governed by national laws and norms. Performance-enhancing tools for participation in corporate governance may be advantageous to organizations both directly and indirectly, as they encourage employees to invest in skills relevant to the company. Mechanisms for employee engagement include things like having employees participate on boards and participating in governance systems like work councils, which take employees' opinions into account when making important decisions. Many nations have employee stock ownership programs or other profit-sharing arrangements as performance-enhancing strategies. Pension obligations frequently play a role in the interactions that the business has with both current and former workers. When fulfilling such obligations entails creating an independent fund, the trustees in charge of it should be unaffiliated with the administration of the business and oversee the fund on behalf of all beneficiaries.

- **Stakeholders who take part in corporate governance should regularly and promptly have access to pertinent, adequate, and trustworthy information**

When participation by stakeholders is allowed by laws and corporate governance practices, it's critical that they have access to the information they need to carry out their duties.

- **Concerns regarding unethical or illegal actions should be freely communicated to the board by stakeholders, including individual employees and their representative bodies, and their rights should not be violated in doing so**

The OECD Guidelines for Multinational Enterprises advise them to disclose their legitimate complaint to the appropriate public authorities when they receive a subpar response to a complaint about a legal violation. The business must refrain from using disciplinary or discriminatory measures against certain groups of workers or employees.

- **An efficient insolvency mechanism and strong creditor rights enforcement should support the corporate governance framework**

Creditors are a crucial stakeholder, particularly in emerging markets, and their rights and enforceability will have a significant impact on the terms, volume, and type of loans offered to businesses. Businesses that have a strong track record of corporate governance are frequently able to borrow more money and on more favourable terms than those that have a bad track record or who operate in non-transparent parent markets. The laws governing corporate insolvency differ greatly between nations. In certain nations, when businesses are on the verge of going bankrupt, the legal system requires directors to act in the best interests of creditors. As a result, directors may be heavily involved in the company's governance. In order to find a mutually agreeable resolution between the bankrupt and its creditors, other nations have systems in place that incentivize the debtor to promptly disclose information about the company's problems.

### **Conclusion**

The corporate governance framework in India consists of a number of initiatives that support financial and other data transparency as well as governance accountability. The Indian government has tried a number of adjustments to the administrative framework of corporate governance in an effort to modernize bookkeeping regulations and enhance requirements for the disclosure of financial data. In the context of corporate governance, the approval of the Companies Act 2013 is noteworthy. One of the goals of the new Act, which takes the place of the Companies Act of 1956, is to raise the bar for corporate governance. Examining the setup and several advancements in corporate governance in India under the Companies Act, 2013 is the aim of this article.

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