

Personalization and Privacy in Email Marketing

Salunkhe Rohit Yashwant^{1*} | Khedkar Chetan Eknath²

¹Research Scholar, Dr. D. Y. Patil School of Management, Charholi, Lohegaon, Pune, India.

²Research Guide, Dr. D. Y. Patil School of Management, Charholi and Lohegaon, Pune, India.

*Corresponding Author: rohit51288@gmail.com

ABSTRACT

Email marketing has emerged as a pivotal tool in digital communication, evolving through the integration of personalized content, advanced technologies, and heightened ethical considerations. This literature review synthesizes empirical research on how personalized strategies—such as tailored subject lines and individualized recommendations—enhance engagement metrics like open and click-through rates, while also potentially triggering privacy concerns if perceived as intrusive. Concurrently, technological advancements, including big data analytics and AI-driven segmentation, offer powerful means to optimize campaign performance but risk diminishing the human touch and authentic brand voice if over-automated. The review further examines the ethical implications of collecting and utilizing consumer data, emphasizing the need for transparency and compliance with regulations such as GDPR. Methodological limitations, including reliance on short-term performance indicators and small-scale datasets, are discussed, highlighting significant gaps in understanding long-term consumer behavior and cross-channel integration. The findings underscore that effective email marketing requires a balanced approach that leverages data-driven insights while maintaining user trust and autonomy. Future research should adopt more robust, longitudinal, and mixed-methods designs to address these gaps and refine strategies that reconcile personalization benefits with ethical data practices.

Keywords: Personalization, Email Marketing, Big Data Analytics, Artificial Intelligence, Data Privacy.

Introduction

Email marketing has solidified its position as a pivotal tool for engaging consumers, thanks to cost-effectiveness, broad reach, and measurable performance indicators (Sabbagh, 2018). Over time, this channel has evolved to leverage personalized strategies aimed at boosting open rates, click-throughs, and conversions. Researchers have observed that even seemingly small customizations—such as mentioning a recipient's first name—can encourage email opens by tapping into users' innate attention to personal cues (Sahni, Wheeler, & Chintagunta, 2016). Nonetheless, findings remain mixed: while personalization can increase relevance, it also risks breaching the "creepiness factor" if perceived as too invasive or manipulative (Nobile & Cantoni, 2023). Accelerating this trend is a wave of technological advancements enabling more sophisticated data collection, real-time analytics, and predictive modeling. As big data becomes integral to marketing, automated segmentation and machine learning solutions are reshaping how marketers craft messaging content, select send times, and adjust frequency (Sabbagh, 2018). AI-driven algorithms can instantly gather and interpret customer interactions, from browsing histories to past purchases, thereby generating hyper-targeted recommendations. However, these same innovations raise concerns regarding privacy and compliance with data-protection regulations, especially when consumer data is used without explicit consent or adequate transparency (Nobile & Cantoni, 2023). Ethical considerations have thus moved to the forefront, underscoring the delicate balance between consumer benefits (such as convenience and personalization) and potential violations of user autonomy. Email marketing that relies heavily on personal information may trigger discomfort if recipients feel monitored or manipulated (Sahni et al., 2016). Moreover, organizations that fail to respect privacy boundaries risk reputational damage and regulatory penalties (Sabbagh, 2018).

This review paper explores the interplay of personalization, technological progress, and ethical responsibilities in contemporary email marketing. By synthesizing evidence from empirical studies, it aims to clarify the effectiveness of various personalization tactics, dissect the role of emerging data-driven platforms, and address the moral dilemmas of user profiling. Ultimately, this review seeks to guide practitioners, policy makers, and scholars in adopting approaches that merge innovation with respect for consumer rights—a vital step toward ensuring email marketing remains mutually beneficial for brands and their audiences. In this literature review, we examined and synthesized insights from over 20 research papers spanning various disciplines, including digital marketing, computer science, industrial marketing management, and communications. These studies, drawn from reputable journals and conferences, collectively address the evolving dynamics of email marketing through the lenses of personalization, technological innovation, and ethical data practices. By reviewing this diverse body of work, our analysis incorporates empirical findings on the impact of personalized content on engagement metrics (e.g., open and click-through rates), explores how big data analytics and AI-driven segmentation optimize marketing strategies, and scrutinizes the ethical implications of extensive data collection practices. This comprehensive review not only highlights the benefits and challenges identified across the literature but also uncovers significant research gaps—particularly in understanding long-term consumer behavior and integrating omnichannel approaches. Ultimately, the synthesis of these more than 20 research contributions provides a robust foundation for advancing both academic inquiry and practical applications in email marketing.

Objective of Study

- To understand the impact of personalized content on email marketing effectiveness.
- To examine how technological advancements shape email marketing strategies.
- To Identify the ethical implications of collecting and using consumer data for email campaigns.

Email marketing remains a budget-friendly mainstay for digital outreach, thanks to its broad audience reach and transparent performance metrics (Sabbagh, 2018). Yet, the growing emphasis on personalized content has made campaign creation and delivery increasingly complex. Although small personal touches—such as including a recipient's name—can boost open and click-through rates, some studies caution that highly targeted messages might feel invasive to recipients (Sahni, Wheeler, & Chintagunta, 2016). Despite these risks, marketers continue to rely on personalization because it aligns content with individual preferences, potentially enriching brand-customer relationships.

Alongside personalization, rapid advancements in technology have reshaped the landscape of email marketing. Modern tools such as big data analytics and machine learning now allow practitioners to collect and analyze user activity across various channels—ranging from online purchases to website browsing or newsletter subscriptions (Sabbagh, 2018). These insights enable automated segmentation, more precise timing for sending emails, and dynamic content adjustments. While such capabilities often drive stronger campaign performance, they also highlight growing concerns about data privacy. As advanced analytics become prevalent, questions arise about how organizations can responsibly manage user data without compromising trust. In tandem with personalization and technological sophistication, ethical considerations have taken center stage. Marketers who aim for maximum relevance risk crossing ethical boundaries if they fail to obtain clear permission or use consumer data beyond its intended scope (Nobile & Cantoni, 2023). Heightened regulations, including tougher data protection laws, underscore the necessity of balancing innovative experiences with respect for consumer rights. It therefore becomes crucial to pinpoint exactly where personalization and data analysis generate meaningful value—and where they risk infringing on personal autonomy.

The Impact of Personalized Content on Email Marketing Effectiveness

Several studies demonstrate that personalization in email marketing can substantially influence user engagement and behavior. For instance, Sahni et al. (2016) observe that inserting the recipient's name in the subject line significantly raises open and click-through rates. By highlighting a consumer's identity early on, they argue, marketers increase perceived relevance, prompting more recipients to engage with the message. In Nobile and Cantoni (2023), however, personalization is presented with nuance: while it often strengthens trust and fosters higher engagement, customers sometimes experience discomfort if it's perceived as too invasive. Their findings underline the “personalization paradox,” wherein deeper customization can risk triggering privacy concerns.

Similarly, Sahni, Wheeler, and Chintagunta (2018) report how consumer-specific cues boost sales leads while reducing unsubscribes—emphasizing that even seemingly minor additions (e.g., first names) can convey recognition of user preferences. This complements Nobile and Cantoni's (2023) research by affirming that personalization generates positive outcomes when seen as helpful rather than prying. Yet, not all scholars concur on an unequivocally positive effect. Miller and Charles (2017) (in the context of subject-line analysis) caution that if personalization appears disingenuous or excessive, it might undermine credibility and result in lower engagement over time.

Taken together, these works reveal two primary perspectives: one side underscores measurable gains in open rates and conversions following personal touches; the other highlights potential pitfalls—such as consumers feeling “overly targeted.” Studies like that of Nobile and Cantoni (2023) reconcile these viewpoints by proposing a balance: personalization, when implemented with transparent data usage and clear consumer benefits, tends to amplify positive reactions. Conversely, poorly executed or unexplained personalization can backfire, causing recipients to doubt a brand's motives.

In sum, the literature collectively recognizes personalization as a powerful—but delicate—tool. While it can heighten campaign performance (Sahni et al., 2016, 2018), care must be taken to avoid undermining consumer trust, a finding repeatedly illustrated across multiple studies on personalized email marketing strategies

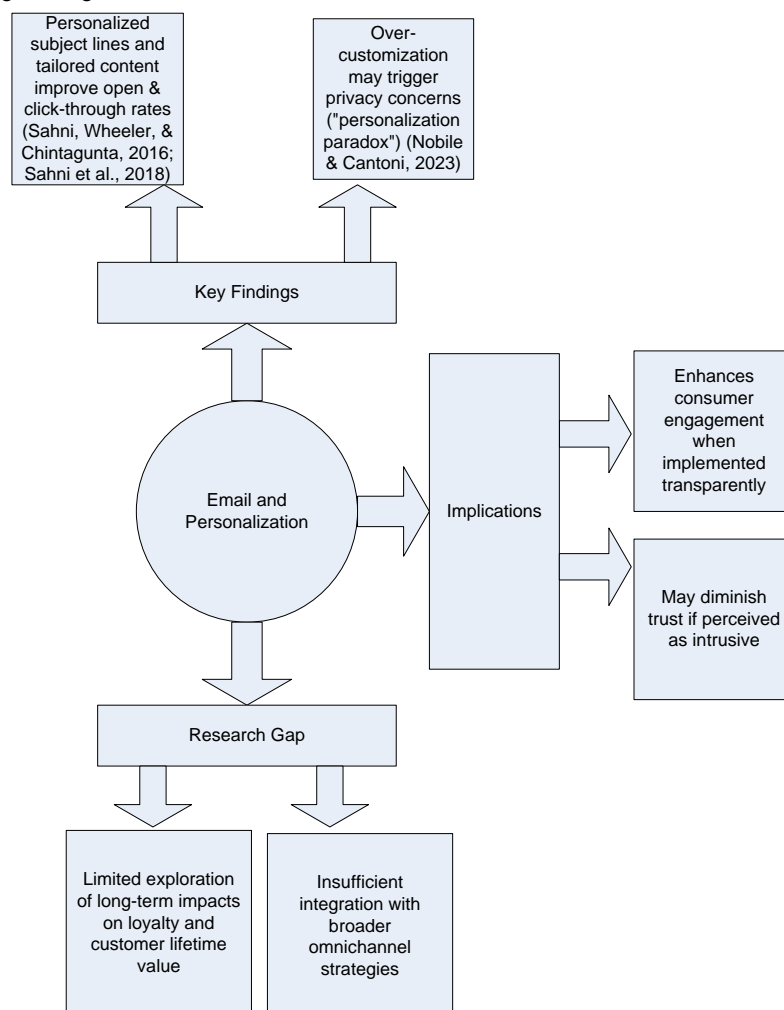


Figure: Email and personalization (Made using Microsoft Visio software)

To Examine how Technological Advancements Shape Email Marketing Strategies

Numerous studies underscore those emerging technologies—from big data analytics to machine learning algorithms—have fundamentally reshaped email marketing tactics, enabling marketers to optimize messaging at scale. Sabbagh (2018) suggests that real-time data processing and automated segmentation facilitate highly targeted campaigns, improving both relevance and conversion. By tapping into large databases of behavioral and demographic information, marketers can refine frequency, timing, and content, thereby making outreach more user-specific. However, collecting this level of granular data raises questions of privacy and consent. Building on that, Nobile and Cantoni (2023) highlight AI-driven personalization, noting how advanced predictive models tailor subject lines, product recommendations, and dynamic layouts based on individual user cues. Their work indicates that while such innovations promise higher open rates and deeper engagement, they also demand vigilant oversight to avoid potential data misuses. In a similar vein, AI-based email writing tools offer efficiency gains but risk homogenizing brand voice or producing “overly automated” messages that might erode consumer trust. Interestingly, some researchers observe potential contradictions. Where Sabbagh (2018) praises automated workflows and triggered emails for achieving at-scale personalization, Nobile and Cantoni (2023) caution that too much reliance on AI can create a “cookie-cutter” feel, undermining brand authenticity. Yet both perspectives converge on a key point: technology’s greatest promise lies in balancing personalization accuracy with transparent, responsible data handling. Ultimately, while cutting-edge systems undoubtedly enhance efficiency and campaign performance, they must be approached with thoughtful strategies that preserve the human touch and respect users’ evolving privacy expectations.

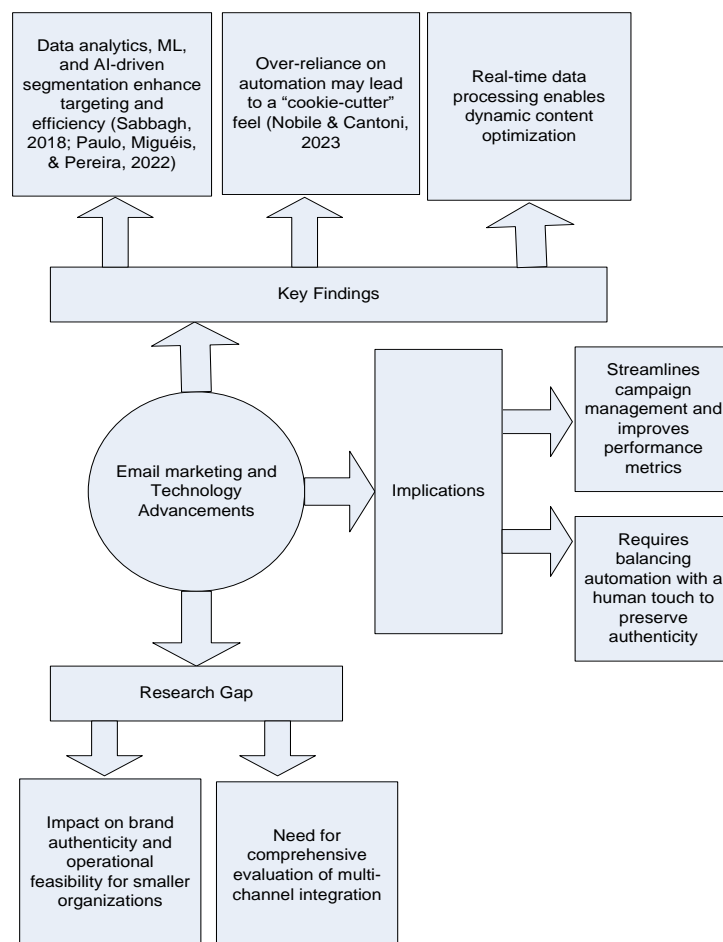


Figure 2: Email Marketing and Technology Advancements (Prepare using Visio)

To Identify the Ethical Implications of Collecting and using Consumer Data for Email Campaigns

Several scholars recognize that the very data-driven nature of personalized email marketing raises pressing ethical questions. Nobile and Cantoni (2023) observe that while targeting users based on browsing history or purchase patterns can yield higher engagement, it also heightens user perceptions of surveillance, prompting potential distrust. This tension underscores the delicate balance between leveraging data for relevance and respecting consumer boundaries. Meanwhile, Sabbagh (2018) discusses how expanding data collection—such as continuously tracking email open times, click behaviors, and geo-locational inputs—can enhance campaign effectiveness but simultaneously poses risks if consumers feel their autonomy is compromised. These insights highlight the importance of ensuring transparent data policies. Some research suggests that failing to disclose how and why personal information is being gathered can foster negative sentiments, often resulting in unsubscribes or even formal complaints. Interestingly, the literature also points to contradictory perspectives on harm. Where Nobile and Cantoni (2023) stress that non-consensual data use can trigger “creepiness” perceptions and erode trust, certain works highlight consumer acceptance of data-intensive practices—provided they see tangible benefits in exchange (e.g., curated deals or more accurate recommendations). Taken together, these points suggest that the ethical dimension hinges on openness, voluntary opt-ins, and meaningful user control. Thus, although collecting and analyzing user data is integral to modern email marketing, studies consistently caution that marketers must navigate the trade-off between personalization gains and ethical obligations. The alignment of data practices with transparent, user-centric approaches emerges as a unifying theme in mitigating ethical pitfalls while preserving the advantages that granular data insights can offer.

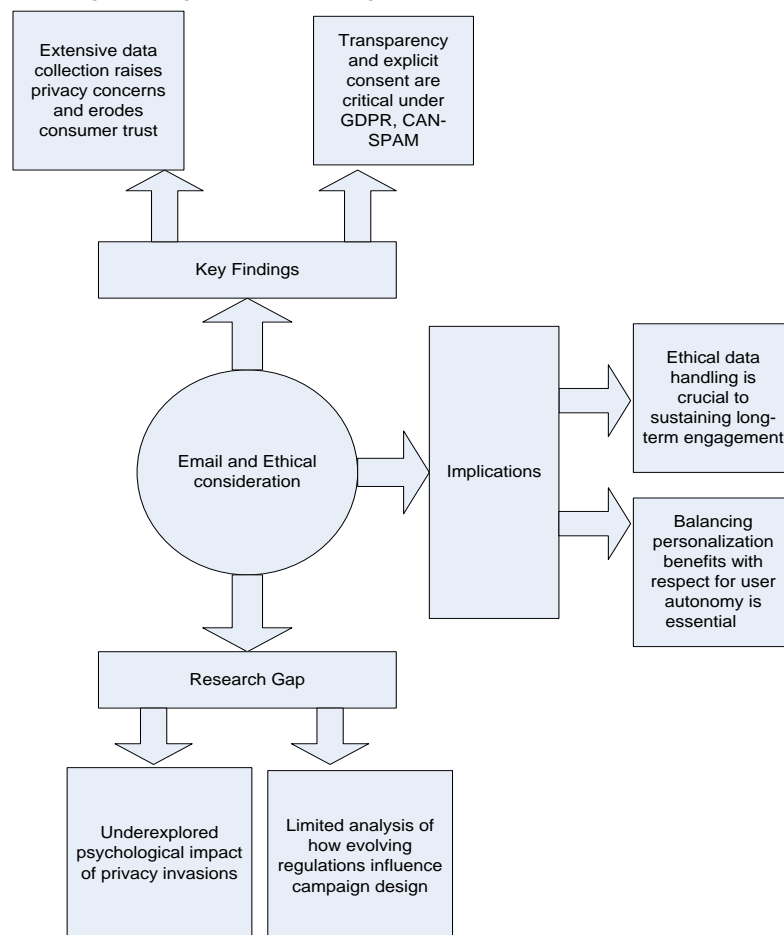


Figure: Email marketing and Ethical consideration(Prepared using Visio)

Discussion

The landscape of email marketing is undergoing a rapid transformation, shaped by the convergence of personalized communication, cutting-edge technologies, and heightened ethical awareness. A growing body of research supports the notion that tailored content—ranging from customized subject lines to product recommendations—significantly improves engagement rates, including opens and clicks (Sahni, Wheeler, & Chintagunta, 2016; Sabbagh, 2018). Even simple gestures, like addressing recipients by name or referencing recent browsing behavior, can increase perceived relevance and user responsiveness (Sahni et al., 2018). However, personalization must be approached with care; when it crosses the line into feeling overly invasive, it may actually discourage interaction rather than foster it (Nobile & Cantoni, 2023). Technological advances have further reshaped how marketers execute and scale these strategies. Big data tools now allow for granular segmentation and real-time tracking of user behavior—including purchase patterns, email open times, and click-throughs—enabling more precise targeting (Sabbagh, 2018). Techniques such as machine learning and AI have introduced new levels of automation, from predictive content generation to optimal send-time algorithms (Paulo, Miguéis, & Pereira, 2022; Nobile & Cantoni, 2023). While these technologies enhance efficiency and campaign effectiveness, they also introduce new tensions. Highly automated campaigns risk losing a sense of human touch, making communications feel formulaic and less authentic. Additionally, combining multiple data points can unintentionally infringe on user privacy if not governed properly (Miller & Charles, 2017). These innovations underscore the need for ethical considerations to remain central. Persistent tracking—such as location data or email read times—can blur the line between personalization and surveillance (Nobile & Cantoni, 2023). When consumers feel unaware or powerless over how their information is used, trust can erode. This concern becomes more urgent when data is collected covertly or shared with third parties without explicit consent (Lanctot & Duxbury, 2025). Although some users tolerate data-driven personalization when they see clear benefits, such as tailored offers, many remain skeptical in the absence of transparency (Sahni et al., 2016). To mitigate this, frameworks like GDPR and CAN-SPAM reinforce the importance of informed consent and clear opt-in mechanisms (Sabbagh, 2018). Taken together, these insights reveal both synergy and tension between innovation and ethics. On one hand, personalization—when supported by smart data usage—can dramatically improve email performance. On the other, pushing those tactics too far risks triggering user discomfort and mistrust (Nobile & Cantoni, 2023). The most effective marketers are those who find a middle ground: leveraging data to offer real value, while being transparent and respectful in its use. Maintaining ethical clarity, communicating openly with users, and preserving brand authenticity are essential for sustaining long-term trust. Ultimately, while data-driven personalization offers undeniable strategic advantages, its success depends on a thoughtful, human-centered approach that puts user autonomy first.

Observed Pattern

A recurring insight throughout the reviewed literature is the importance of finding the right balance between personalization and consumer trust. Many researchers observe that strategies like customized subject lines and individualized messaging can significantly boost email open rates and engagement, particularly when the content feels authentic and aligns with user expectations (Sahni, Wheeler, & Chintagunta, 2016; Sabbagh, 2018). However, when personalization is perceived as excessive or based on data collected without clear consent, it can backfire—causing recipients to feel uncomfortable or opt out altogether (Nobile & Cantoni, 2023). These findings emphasize the value of transparency; users are more receptive when they know what data is being used and why. Another pattern that emerges relates to the dual role of technology. Tools such as big data analytics, AI, and automated segmentation are praised for boosting targeting accuracy and campaign efficiency (Paulo, Miguéis, & Pereira, 2022). Yet, these same tools can depersonalize the message if overused, leading to a generic or overly mechanical tone that weakens brand identity (Sahni et al., 2018). This reinforces the need for human oversight in campaign creation to preserve a sense of connection and sincerity. Ethical mindfulness consistently appears as a cross-cutting theme. Across the literature, there is a shared view that data-driven strategies must be centered around user rights and governed by privacy laws like GDPR (Sabbagh, 2018). Whether framed as a regulatory requirement or a moral responsibility, respecting user autonomy is presented as essential for sustainable and trustworthy marketing. When ethics and performance are aligned, brands are more likely to earn long-term consumer confidence—an outcome that underpins successful email marketing across all contexts.

Contradictions

While there is wide consensus in the literature on the value of personalization and advanced technology in email marketing, several contradictions also stand out. On one hand, personalized approaches—such as including a recipient's name or referencing past purchases—are consistently linked to higher open and click-through rates (Sahni, Wheeler, & Chintagunta, 2016; Sabbagh, 2018). These tactics are effective because they make the message feel more relevant to the individual. On the other hand, when marketers lean too heavily on personal data, it can raise red flags for users. This tension, often described as the “personalization paradox,” suggests that the very strategies designed to increase engagement may instead trigger feelings of intrusion or unease if not executed carefully (Nobile & Cantoni, 2023). A similar contradiction appears in how big data and AI are used. These tools are widely praised for improving targeting, boosting conversion rates, and lowering unsubscribe rates (Paulo, Miguéis, & Pereira, 2022). Yet, the downside is that over-automated messages can feel robotic, lacking the human tone that helps build brand trust (Sahni et al., 2018). When users sense that content is generated by algorithms rather than written with care, emotional connection tends to suffer. Moreover, using complex models to personalize at scale often involves collecting vast amounts of personal data, which raises serious ethical concerns about privacy and autonomy (Nobile & Cantoni, 2023). Finally, while many experts advocate for data-driven decision-making, others emphasize that true marketing success depends on blending smart technology with thoughtful, human-centered storytelling (Sabbagh, 2018). Over-reliance on automation can limit creativity, but ignoring the power of data risks falling behind. Ultimately, the literature reflects a dynamic tug-of-war—between innovation and intimacy, between scale and sincerity. Navigating this space effectively means marketers must strike a balance: leveraging technology without losing the trust and connection that consumers increasingly demand.

Trend

Recent research points to three prevailing trends that are shaping the evolving landscape of email marketing. Firstly, there is a marked shift towards hyper-personalisation. Increasingly, brands are making use of large-scale behavioural data—ranging from users' browsing histories to micro-level interactions—to deliver content that is highly tailored to individual recipients (Sabbagh, 2018). Technologies such as AI-powered recommendation engines and send-time optimisation tools are being adopted with the aim of improving open rates and deepening user engagement (Paulo, Miguéis, & Pereira, 2022). As a result, the boundaries between email marketing and broader omnichannel experiences are becoming less distinct, as cross-platform data integration enables more cohesive and responsive customer journeys.

Secondly, the emphasis on privacy has grown considerably in light of increasing consumer scepticism and more stringent data protection regulations, such as the General Data Protection Regulation (GDPR). In response, marketers are prioritising explicit user consent and transparent communication regarding data use (Nobile & Cantoni, 2023). To mitigate ethical risks, best practices now include anonymised tracking and the use of encrypted analytics, allowing for personalisation without compromising user privacy.

The third trend centres around the growing demand for contextual and adaptive content. Contemporary email platforms are moving beyond basic personalisation, offering dynamic adjustments to subject lines, visuals, and calls-to-action in real time—based on factors such as device type, location, or even weather conditions (Sahni et al., 2018). Interactive elements, such as embedded surveys and mini product catalogues, are also gaining traction as tools for enhancing engagement. Nevertheless, scholars caution that over-automation may undermine brand authenticity if it overrides the creative and emotional nuance that characterises effective communication (Sabbagh, 2018). In essence, these converging trends highlight the need for marketers to marry technological precision with ethical and human-centric approaches, ensuring that email marketing remains impactful without sacrificing user trust.

Research Gap

Although a wide range of studies confirm that personalized messaging and AI-based segmentation enhance email marketing performance, there are still several important gaps in the research that deserve closer attention. To begin with, most current studies focus narrowly on short-term performance indicators like open and click-through rates, without exploring how these strategies affect long-term outcomes such as brand loyalty or customer lifetime value (Nobile & Cantoni, 2023). This limited view leaves unanswered questions about whether personalization creates lasting relationships or merely short bursts of engagement.

Another noticeable gap is the tendency to examine email personalization in isolation. Many studies overlook how email functions as part of a broader omnichannel strategy—despite growing consumer expectations for seamless, integrated brand experiences across platforms (Sahni, Wheeler, & Chintagunta, 2016). As such, more comprehensive research is needed to understand how email interacts with other marketing channels to influence customer behavior.

In addition, while there's strong interest in the potential of big data and personalization technologies, less attention is paid to the practical challenges of using these tools—especially for smaller businesses with limited data infrastructure or technical expertise (Paulo, Miguéis, & Pereira, 2022). Finally, despite rising public concern over data privacy, there's still a shortage of research into how consumers emotionally respond to consent mechanisms or how regulations like GDPR shape the design of email campaigns (Nobile & Cantoni, 2023). Bridging these gaps would offer a more well-rounded and realistic understanding of both the opportunities and risks in modern email marketing.

Methodological Weaknesses

One of the recurring challenges in the current body of email marketing research is the presence of methodological limitations, which often cloud the clarity and generalizability of the findings. Many studies rely on small-scale or single-case datasets, making it difficult to extend conclusions across various industries or consumer demographics (Sabbagh, 2018). Additionally, convenience sampling is common, with a noticeable overrepresentation of specific user groups—such as university students or digitally savvy individuals—raising concerns about potential sampling bias (Nobile & Cantoni, 2023).

There's also significant inconsistency in how data is collected across studies. While some use surveys or short-term campaign metrics, very few adopt longitudinal approaches that could track how consumer behavior evolves over time in response to personalization or automation (Sahni, Wheeler, & Chintagunta, 2018). This lack of long-term perspective limits our understanding of sustained engagement and brand loyalty. Furthermore, many analyses fall short in accounting for external variables—such as a brand's pre-existing reputation, frequency of communication, or loyalty incentives—which could heavily influence consumer response. These omissions reduce the strength of any cause-and-effect conclusions drawn from the data. To move the field forward, future research needs to adopt more rigorous designs. This includes using larger and more diverse samples, employing standardized performance indicators, and incorporating longitudinal or experimental methodologies that provide deeper, more reliable insights into how consumers interact with email marketing over time.

Implication for Future Research

Future research in email marketing must broaden its focus to address both immediate and long-term impacts of personalization strategies. A significant portion of existing studies tends to concentrate on short-term performance indicators like open and click-through rates (Nobile & Cantoni, 2023; Sabbagh, 2018). However, to understand the true value of personalization, scholars should explore its influence on deeper outcomes—such as customer retention, brand loyalty, and digital word-of-mouth. Additionally, investigating how email campaigns interact with other marketing platforms like social media or SMS could uncover valuable insights into multi-channel effectiveness and customer journey optimisation (Paulo, Miguéis, & Pereira, 2022). Methodologically, future work would benefit from more longitudinal approaches that examine changes in consumer attitudes over time—especially as data privacy concerns become more prominent. Long-term studies could reveal whether user enthusiasm for tailored content sustains or declines in response to increased awareness of data usage (Nobile & Cantoni, 2023). Researchers should also consider experimental models with larger and more diverse samples to overcome the limitations of earlier small-scale or convenience-based studies (Sahni, Wheeler, & Chintagunta, 2016). Moreover, qualitative methods like interviews or focus groups could offer nuanced perspectives by capturing emotional and psychological responses to hyper-personalised communication (Lanctot & Duxbury, 2025). From a practical perspective, marketers must adopt robust data governance frameworks and clear, user-friendly communication strategies to build and maintain trust. Providing transparency about data usage and easy opt-out options can significantly reduce the sense of intrusion while maintaining the benefits of personalisation (Nobile & Cantoni, 2023). For smaller enterprises, implementing scalable and cost-effective big data tools is essential for staying competitive without excessive resource burdens (Paulo et al., 2022). Simultaneously, active engagement with regulatory bodies can help organisations design strategies that align innovation with evolving legal and ethical standards (Sabbagh, 2018). As the field continues to evolve, it is vital for both researchers and

practitioners to strike a thoughtful balance between technological potential and ethical responsibility in order to ensure sustained consumer trust in email marketing.

Conclusion

Research shows that personalised email marketing can strongly improve results like open and click-through rates (Sahni, Wheeler, & Chintagunta, 2016; Nobile & Cantoni, 2023). However, when taken too far, it can also make users feel uncomfortable or even invaded. Striking the right balance between relevance and privacy is key. The use of behavioural data—like browsing habits or location—may boost engagement, but it also raises important ethical questions (Sabbagh, 2018; Paulo, Miguéis, & Pereira, 2022). Advanced technologies such as AI-driven targeting and automated segmentation have helped marketers personalise content at scale. But when messages feel too robotic or impersonal, it can hurt the brand's image (Sahni et al., 2018). Another gap in current research is the lack of focus on long-term outcomes—like loyalty or brand trust. We still know little about how consumers feel about hyper-personalisation over time (Nobile & Cantoni, 2023). Methodological issues are also common. Many studies rely on small or narrow samples, which limits the ability to generalise results (Lanctot & Duxbury, 2025). To build more reliable insights, future research should use broader samples and study people over longer periods. As email marketing continues to evolve, future studies must go beyond just clicks and opens. There is a need to include qualitative feedback, focus on real user experiences, and create practical models that small businesses can also apply (Paulo et al., 2022). By doing so, marketers can continue to personalise effectively—while respecting user consent and building long-term trust.

References

1. GhavamiLahiji, S. (2016). The effect of email marketing on buyers' behavior. *International Journal of Innovative and Applied Research*, 4(1), 77-80.
2. Mogos, R. I., & Acatrinei, C. (2015). Designing email marketing campaigns-A data mining approach based on consumer preferences. *Annales Universitatis Apulensis: Series Oeconomica*, 17(1), 15.
3. Sabbagh, F. (2021). Email marketing: The most important advantages and disadvantages. *Journal of Economics and Technology Research*, 2(3), 14-29.
4. Alsmadi, I., & Alhami, I. (2015). Clustering and classification of email contents. *Journal of King Saud University - Computer and Information Sciences*, 27(1), 46–57. <https://doi.org/10.1016/j.jksuci.2014.03.014>
5. Chittenden, L., & Rettie, R. (2003). An evaluation of e-mail marketing and factors affecting response. *Journal of Targeting, Measurement and analysis for Marketing*, 11, 203-217.
6. Chittenden, L., & Rettie, R. (2003). An evaluation of e-mail marketing and factors affecting response. *Journal of Targeting, Measurement and analysis for Marketing*, 11, 203-217.
7. Coviello, N. E., Brodie, R. J., Brookes, R. W., & Palmer, R. A. (2003). Assessing the role of e-marketing in contemporary marketing practice. *Journal of Marketing Management*, 19(7-8), 857-881.
8. Stokes, R. (2013). *eMarketing: The essential guide to marketing in a digital world*. Quirk Education Pty (Ltd).. Book.
9. Hudák, M., Kianičková, E., & Madleňák, R. (2017). The importance of e-mail marketing in e-commerce. *Procedia Engineering*, 192, 342–347. <https://doi.org/10.1016/j.proeng.2017.06.059>
10. Dada, E. G., Bassi, J. S., Chiroma, H., Abdulhamid, S. M., Adetunmbi, A. O., & Ajibuwa, O. E. (2019). Machine learning for email spam filtering: Review, approaches and open research problems. *Heliyon*, 5(6), e01802. <https://doi.org/10.1016/j.heliyon.2019.e01802>
11. Sahni, N. S., Wheeler, S. C., & Chintagunta, P. (2018). Personalization in email marketing: The role of noninformative advertising content. *Marketing Science*, 37(2), 236-258
12. Blackler, A., Swann, L., Chamorro-Koc, M., Mohotti, W. A., Balasubramaniam, T., & Nayak, R. (2021). Can we define design? Analyzing twenty years of debate on a large email discussion list. *She Ji: The Journal of Design, Economics, and Innovation*, 7(1), 41-70.
13. Alanazi, R., & Alanazi, S. (2024). A hybrid NLP and domain validation technique for disposable email detection. *Alexandria Engineering Journal*, 102, 200–210. <https://doi.org/10.1016/j.aej.2024.05.068>
14. Pedersen, C. L., & Ritter, T. (2024). Digital authenticity: Towards a research agenda for the AI-driven fifth phase of digitalization in business-to-business marketing. *Industrial Marketing Management*, 123, 162–172. <https://doi.org/10.1016/j.indmarman.2024.10.005>

15. Keegan, B. J., Canhoto, A. I., & Yen, D. A.-W. (2022). Power negotiation on the tango dancefloor: The adoption of AI in B2B marketing. *Industrial Marketing Management*, 100, 36–48. <https://doi.org/10.1016/j.indmarman.2021.11.001>
16. Borra, S. R., Yukthika, M., Bhargavi, M., Samskruthi, M., Saisri, P. V., Akhila, Y., & Alekhya, S. (2024). OECNet: Optimal feature selection-based email classification network using unsupervised learning with deep CNN model. *e-Prime – Advances in Electrical Engineering, Electronics and Energy*, 7, 100415. Veit, M. F., Wiese, O., Ballreich, F. L., Volkamer, M., Engels, D., & Mayer, P. (2025). SoK: The past decade of user deception in emails and today's email clients' susceptibility to phishing techniques. *Computers & Security*, 150, 104197. <https://doi.org/10.1016/j.cose.2024.104197>
17. Opara, C., Modesti, P., & Golightly, L. (2025). Evaluating spam filters and stylometric detection of AI-generated phishing emails. *Expert Systems with Applications*, 276, 127044. <https://doi.org/10.1016/j.eswa.2025.127044>
18. Lanctot, A., & Duxbury, L. (2025). You've got mail – whether you want it or not: An emic investigation into how email use can be managed. *Computers in Human Behavior Reports*, 18, 100618. <https://doi.org/10.1016/j.chbr.2025.100618>
19. Paulo, M., Miguéis, V. L., & Pereira, I. (2022). Leveraging email marketing: Using the subject line to anticipate the open rate. *Expert Systems with Applications*, 207, 117974. <https://doi.org/10.1016/j.eswa.2022.117974>
20. Nobile, T. H., & Cantoni, L. (2023). Personalisation (in)effectiveness in email marketing. *Digital Business*, 3(2), 100058. <https://doi.org/10.1016/j.digbus.2023.100058>
21. Keegan, B. J., Canhoto, A. I., & Yen, D. A.-W. (2022). Power negotiation on the tango dancefloor: The adoption of AI in B2B marketing. *Industrial Marketing Management*, 100, 36–48. <https://doi.org/10.1016/j.indmarman.2021.11.001>
22. Kenza, B., Soumaya, O., & Mohamed, A. (2023). A conceptual framework using big data analytics for effective email marketing. *ProcediaComputer Science*, 220, 1044–1050. <https://doi.org/10.1016/j.procs.2023.03.146> <https://doi.org/10.1016/j.prime.2023.100415>
23. Close, A., & Kukar-Kinney, M. (2010). Beyond buying: Motivations behind consumers' online shopping cart use. *Journal of Business Research*, 63, 986–992. <https://doi.org/10.1016/j.jbusres.2009.01.022>
24. Friestad, M., & Wright, P. (1994). The persuasion knowledge model: How people cope with persuasion attempts. *Journal of Consumer Research*, 21(1), 1–31. <https://doi.org/10.1086/209380>
25. Goic, M., Rojas, A., & Saavedra, I. (2021). The effectiveness of triggered email marketing in addressing browse abandonments. *Journal of Interactive Marketing*, 55, 118–145. <https://doi.org/10.1016/j.intmar.2021.02.002>
26. Grigorios, L., Magrizos, S., Kostopoulos, I., Drossos, D., & Santos, D. (2022). Overt and covert customer data collection in online personalized advertising: The role of user emotions. *Journal of Business Research*, 141, 308–320. <https://doi.org/10.1016/j.jbusres.2021.12.025>
27. de Groot, J. I. M. (2022). The personalization paradox in facebook advertising: The mediating effect of relevance on the personalization–brand attitude relationship and the moderating effect of intrusiveness. *Journal of Interactive Marketing*, 22(1), 57–74. <https://doi.org/10.1080/15252019.2022.2032492>
28. Hayes, J. M., Brinson, N. H., Gregory, G. J., & Moeller, C. M. (2021). The influence of consumer–brand relationship on the personalized advertising privacy calculus in social media. *Journal of Interactive Marketing*, 55, 16–30. <https://doi.org/10.1016/j.intmar.2021.01.001>
29. Heerwegh, D., Vanhove, T., Matthijs, K., & Loosveldt, G. (2005). The effect of personalization on response rates and data quality in web surveys. *International Journal of Social Research Methodology*, 8(2), 85–99. <https://doi.org/10.1080/1364557042000203107>
30. Huyng, T., & Miller, J. (2009). Empirical observations on the session timeout threshold. *Information Processing and Management*, 45, 513–528. <https://doi.org/10.1016/j.ipm.2009.04.007>