

The Impact of Digital Payments (UPI) on Small Indian Businesses

Dr. Rajesh Gahlawat*

Associate Professor, Department of Commerce, Sh. L.N. Hindu College, Rohtak, Haryana.

*Corresponding Author: rajeshgahlawat@rediffmail.com

Citation: Gahlawat, R. (2026). *The Impact of Digital Payments (UPI) on Small Indian Businesses*. *International Journal of Advanced Research in Commerce, Management & Social Science*, 09(02(IV)), 153–161. [https://doi.org/10.62823/IJARCMSS/9.2\(IV\).9188](https://doi.org/10.62823/IJARCMSS/9.2(IV).9188)

ABSTRACT

Digital payments have revolutionized the Indian financial landscape and Unified Payments Interface (UPI) is one of the most successful innovations in the digital payments sector in India. UPI which was introduced by the National Payments Corporation of India (NPCI) has kinda both introduced and sorta revolutionized financial transactions. It enables cashless, secure, and instant transfers through mobile apps, and yeah it really changed how people move money. Over time it also helped a lot with payment speed for small businesses in India, cutting down dependence on cash, while improving financial inclusion in a pretty direct way.. This study analyzes the effect of digital payments using UPI on the small businesses in India, operational efficiency, customer satisfaction, business growth, and the hurdles in digital payment adoption. The study is descriptive research with both primary and secondary data. The primary data were obtained from a structured questionnaire filled by the small business owners and secondary data were collected from the government reports, research articles, RBI publications, NPCI reports, and academic journals. Data was collected and interpreted using percentage analysis and respondents' perception of the benefits and challenges of the implementation of UPI. The results have shown that UPI has had a profound impact on business operations, it offers speed, makes cash management easier, lowers transaction costs, and also provides a level of transparency in financial transactions. Majority of the respondents said that customer satisfaction has gone up because of the convenience, the speed, and the security that digital payments provide. UPI has also supported the growth in customers by helping business activities move online, and encouraging more cashless transactions. In addition, the digital payment records have helped with financial management and it has made access to formal credit and banking simpler for small businesses. Still though, there are a few hurdles with the effective implementation of UPI, like weaker internet connectivity in rural regions, the risk of cyber security threats, digital illiteracy among some business owners, and occasionally technical glitches during transactions. These challenges really underline the need for a more robust digital infrastructure, stronger cybersecurity, and ongoing awareness as well as training initiatives. So in the end, the study concludes that UPI has emerged as a key enabler for digital transformation and financial inclusion, especially for small businesses in India. Expansion of digital payment systems, awareness building, and strengthening systems of secure transactions will further propel small businesses and help realize the dream of the cashless and digitally empowered India.

Keywords: Digital Payments, Unified Payments Interface (UPI), Small Indian Businesses, Financial Inclusion, Cashless Economy, Digital Transactions, Business Growth, Customer Satisfaction, Digital Economy, Payment Systems.

Introduction

Digital payment is a boating revolution in financial transactions around the globe and India is one of the countries most advanced in the use of digital payment technologies. The Government of India,

Reserve Bank of India (RBI) and National Payments Corporation of India (NPCI) have implemented various initiatives to foster a cashless and digitally inclusive economy over the last decade. Together, these efforts have helped make payment systems much faster, safer and more convenient to use in a digital format. With the advent of smartphones, affordable internet services and various government initiatives like Digital India, Startup India and Financial Inclusion, the digitisation of payments has grown in pace to a remarkable extent over the last few years.

Today there are several digital payment platforms available in India, but the Unified Payments Interface (UPI) has become the most successful payment system as well as the most accepted platform in India. UPI allows users to send and receive payments from any bank account, straight from the mobile app without entering the bank account number in each and every transaction. It has become a popular payment method among millions of users and merchants due to its ease, security, ease of interoperability, and availability around-the-clock. Small businesses, street vendors, retail shops, restaurants, service providers, and micro enterprises today have made extensive use of UPI services to receive payments and make everyday financial transactions.

Small businesses are the backbone of the Indian economy as they provide jobs, contribute to the Gross Domestic Product (GDP) and play a vital role in the economic development of the Indian country. Historically, these businesses often stuck to cash dealings, which meant less financial openness, higher risk when handling cash, and fewer chances to use proper financial services. Then UPI came in and, honestly, it changed how the operations run, because the instant, secure, and budget friendly digital payment options it brings have been hard to ignore. With digital payments, the financial logs are now far more organized and clear, customers find it easier to complete transactions, overall costs can drop, and business efficiency goes up, in a way that feels almost natural after a while.

Plus, the COVID-19 pandemic pushed everyone further toward contactless payments, since both customers and businesses leaned on digital options rather than cash, to avoid exposure to the virus. So, there has been a big rise in UPI usage in cities as well as villages. Now digital payments can reach even the smallest shopkeepers, including those who don't have the technological know how to manage it: QR code payments, link ups with banking services, and mobile apps that are genuinely practical.

Even so, while UPI is getting momentum quickly and clearly gives a lot of advantages, it's not all smooth. There are still issues like worries about cyber security, unreliable internet access, not enough digital literacy, payment breakdowns, and ongoing questions around data privacy in terms of how these systems are used in real life. If the goal is stable digital financial inclusion, these hurdles have to be addressed, step by step, without delaying.

This study analyzes the effects of UPI-based digital payments on the performance of small businesses in India through studying its effects on business performance, customer satisfaction, efficiency, financial inclusion, and overall business growth. The results are likely to be useful for policy makers, financial institutions, digital payment systems and business owners to make digital payment systems more secure and inclusive.

The concept of digital payments in India.

Digital payments are any financial transaction that is done online, over the internet, and a step away from tangible money. Internet Banking, Mobile Banking, debit card, credit card, prepaid wallet, QR code, Unified Payments Interface (UPI), Immediate Payment Service (IMPS), National Electronic Funds Transfer (NEFT), Real-Time Gross Settlement (RTGS) and other electronic payments are used for this. Digital payments have successfully transformed the financial landscape of India, boosting the speed, transparency, convenience and financial inclusion of payments.

The Digital India initiative started 2015, and that sort of kicked off the whole digital payment journey through India. The governments emphasis on financial inclusion, then the growth of financial services, Aadhaar authentication, Jan Dhan Yojana, plus cheap-smartphones and wider internet penetration—really helped set the stage for day to day digital transactions. Then in 2016, when high value currency notes got demonetised, it also added extra momentum, pushing people and enterprises toward digital payment methods a bit more, and these days it's being largely accepted by consumers and businesses too.

The National Payments Corporation of India, or NPCI, has played a key role in building new payment frameworks such as UPI, BHIM, IMPS, RuPay, and the Bharat Bill Payment System (BBPS). Within that mix, UPI stands out as the fastest growing payment tool, mainly because it is easy to handle,

it supports instant money transfer, and it lets users move money across banks without much hassle. The payment process is secure and convenient for the consumers as they can make transactions without providing detailed banking information with the mobile applications.

Digital payments are a great option for businesses and consumers. So they lessen the reliance on cash payments, cut down on transaction costs, make finances more transparent, make accounting easier, and make settlements quicker. Digital payments offer convenience, security, and round-the-clock banking services to customers. For governments, they help with tax compliance, lower the informal economy and achieve financial inclusion.

The growing digital payment infrastructure has also help the rural, semi-urban communities which had limited financial services. Small vendors, street vendors and people involved in self-employment are now more likely to accept QR code payments, thus allowing them to access the formal financial system. As technology continues to evolve, regulatory backing, and heightened awareness are set to bolster India's digital payment landscape and drive economic inclusivity.

Unified Payments Interface (UPI): Concept and Growth

Unified Payments Interface, or UPI, is basically an instant real-time payment system that was rolled out by the National Payments Corporation of India (NPCI) and it is regulated by the Reserve Bank of India, (RBI). UPI first came out in 2016, so that regular individuals could move money from one bank account to another, right through their smartphones, without having to type in account numbers and IFSC codes for every single transaction. The whole payment process runs via a Virtual Payment Address (VPA), or a mobile number, or sometimes a QR code, or even a linked bank account, and this is what ends up making payments pretty straightforward, safe, and convenient.

The ease of use, interoperability and presence of UPI in various banks and payment apps like BHIM, Google Pay, PhonePe, Paytm, Amazon Pay has led to its immense growth. The platform provides both a P2P (peer-to-peer) and a person-to-merchant (P2M) market, open 24/7 all year round. The Digital infrastructure has been evolving continuously, introduction of smart phone and the supportive government policies have led the penetration of digital into both the urban and rural India.

Now, UPI handles billions of transactions every month and has emerged as the preferred digital payment method for every individual, retailer, service provider and SMEs. Overall, its speedy development has bolstered the digital economy in India, fostering financial inclusion, minimizing reliance on cash, and encouraging clear financial interactions.

Importance of UPI for Small Indian Businesses

UPI has kind of revolutionized how small businesses in India handle their payments, with something quick and secure, plus a cost effective vibe that feels easier overall. Unlike the conventional payment systems, UPI allows for money transfers to be sent directly to bank accounts, with no need to use costly point-of-sale machines or lengthy banking process. Digital payments now happen with a simple QR code in the hands of small retailers, street vendors, restaurants, grocery stores, pharmacies and service providers.

The introduction of UPI has made it easy for customers to make cashless payments anytime. Faster payments mean less waiting, happier customers, and more repeat sales. Digital payment records also aid in financial transparency and bookkeeping, inventory management, and tax filing. Also, companies that have existing digital transactions are more likely to get loans or other financial services from formal financial institutions.

UPI has also minimized the risks that are involved while handling large cash transactions such as theft, counterfeit currency and accounting errors. Recently, contactless UPI payment has been instrumental in ensuring business continuity and keeping customers safe during the pandemic.

Objectives of the Study.

- To analyze the development and the relevance of digital payments in India.
- To learn about the concept and evolution of Unified Payments Interface (UPI).
- To assess the effect of UPI towards the operational efficiency of the SMEs in India.
- To evaluate the impact of UPI on sales, customer satisfaction and business expansion.
- To understand and find out the problem areas of small business in the process of implementing UPI.

Scope and Limitations of the Study

Scope of the Study

- The research is on the effect of UPI based digital payments on small businesses in India.
- It covers the operational, financial and customer benefits of UPI adoption.
- This study assesses the contribution of UPI towards financial inclusion and digital transformation.
- It pinpoints opportunities and obstacles of digital payment adoption.
- The results offer recommendations for small business owners, financial institutions and policy makers.

Limitation of the study

- The study does not cover the entire economy of India and is confined to some selected small businesses only.
- Data are based on the perception of the respondents and secondary sources.
- Covering a larger geographic area is limited by time and resource.
- Technology is constantly evolving, and this could impact the evolution of digital payments.
- The study uses mainly descriptive and percentage analysis instead of statistical analysis techniques.

Review of Literature

• **Raghavendra Rau, Vishal Shukla (2019)**

In their article, Raghavendra Rau and Vishal Shukla explored the swift growth of digital payment systems in India after the launch of UPI. In their study, they identified that UPI can enhance transaction efficiency, decrease cash reliance, and boost financial inclusion within small businesses. The authors found that digital payment systems have improved transparency in business, convenience for the customer and also helped in moving towards a cashless economy in India.

• **Ashish Das, Rakhi Gupta (2020)**

Professor Ashish Das and Dr. Rakhi Gupta studied the use of Digital Payment Platforms (DPPs) by Micro and Small Enterprises (MSEs) in India. The research stated that UPI cut down the time taken in transactions, streamlined the payment process and enhanced business record management. However, digital illiteracy, plus a certain fear of cyber security, and the inability to get online stayed as barriers for broad adoption, even when people wanted it.

• **Sanjay K. Sharma and Rakesh Kumar (2021)**

The researcher, Dr. Sanjay Kumar Sharma and Dr. Rakesh Kumar, they have done a study about the effect of UPI on the financial performance of small retail stores in India, basically. They found that digital payments enhanced customers' satisfaction, risk of cash handling was reduced, and daily sales transactions were improved. The study highlighted the need for the digital infrastructure strengthening in order to achieve sustainable growth of businesses.

• **Suresh Chandra Bihani, Neha Agarwal (2022)**

Professor Suresh Chandra Bihani and Dr. Neha Agarwal tested consumer acceptance of UPI based digital payment methods. According to their research, ease of use, security and transaction speed are the main factors that would affect a customer's choice towards UPI. Additionally the study showed that small businesses that took on digital payments, saw better customer retention and improved efficiency, sort of in a measurable way.

• **Rajesh Kumar Singh, Poonam Verma (2023)**

Dr. Rajesh Kumar Singh and Dr. Poonam Verma have researched the contribution of UPI to financial inclusion of small entrepreneurs. Dr. Rajesh Kumar Singh and Dr. Poonam Verma have done a study on the contribution of UPI towards financial inclusion of small entrepreneurs. According to their findings, digital payment systems helped people to access formal banking services, to keep better financial records, and to help their businesses grow. The researchers suggested awareness programs to promote the use of digital payment in rural markets.

- **Niti Bhasin and Anjali Arora (2021)**

Prof. Niti Bhasin along with Dr. Anjali Arora, looked into how digital payment technologies have shaped the growth in Indian micro businesses, a bit in a sideways way too, they said. The study noted that UPI not only saved the time and money of the operations but also enhanced security of payments and trust from customers. The researchers found that digital payments have emerged as an indispensable part in the business management of the modern era in India.

- **Pramod Kumar Mishra, Amit Kumar Singh (2022)**

Dr. Pramod Kumar Mishra and Dr. Amit Kumar Singh evaluated the efficiency of digital payment systems for improving competitiveness of business. Their research sort of revealed that UPI increased the transparency per payment, lowered a few accounting inaccuracies and in addition strengthened financial discipline for small businesses too. They suggested continuous programmes, to nurture digital literacy and give a further boost cybersecurity practices, for future acceptance.

- **Reetika Khera and Nandan Nilekani (2023)**

Professor Reetika Khera and Nandan Nilekani actually spoke about digital public infrastructure in India, with a strong focus on Unified Payments Interface (UPI). From what their study says, UPI has triggered a big paradigm shift in digital payments, and it has made financial services more easy to reach, more affordable and more inclusive, rather than only for a small group.

They also found UPI has turned into a key enabler for small businesses, helping them become more capable in the formal economy. At the same time, it plays a notable role in financial inclusion and broader economic growth.

Research Methodology

- **Research Design**

This study follows a descriptive research design that aims to explore the effect of Digital Payments using UPI on the small businesses in India. The descriptive research design is suitable in this case because it allows for the collection and analysis of information systematically about the adoption, benefits, and challenges of UPI by SBOs. The study is focused to understand the impact of Digital payment system on the business, Customer satisfaction, financial transparency, and business performance. Primary and secondary data used to gain in-depth information for the study.

- **Sample Size**

A total of 200 small business owners from various business categories like retail shops, grocery stores, pharmacies, restaurants, service providers and street vendors were chosen for the study. In order to ensure that only those who are using UPI for business transactions are responding to the survey, Purposive Sampling Technique was used to select the respondents.

Respondent Category	Sample Size
Small Business Owners	200
Total	200

- **Data Collection Method**

The study was a mix of primary and secondary sources.

Primary Data

- Structured Questionnaire
- Personal Interviews
- Direct Observation

Secondary Data

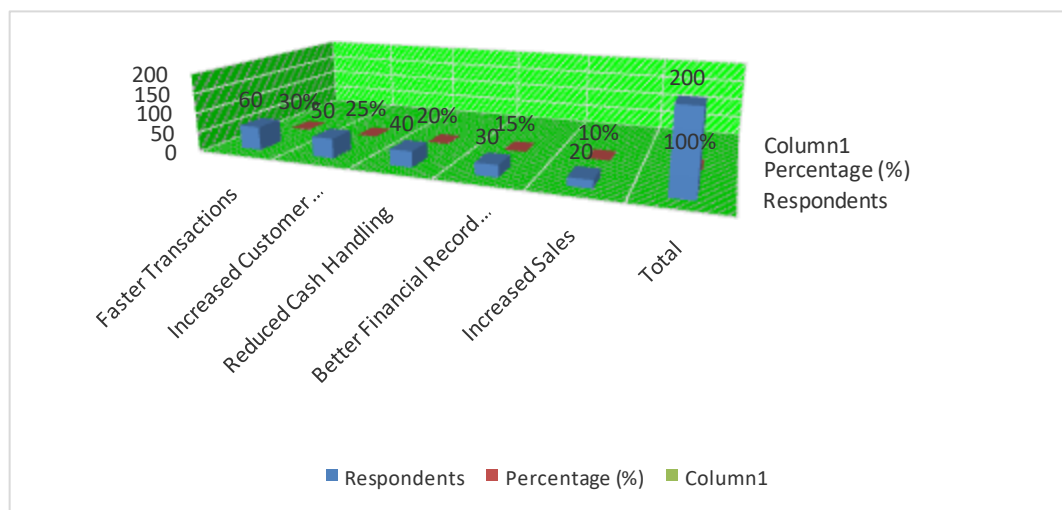
- RBI Reports
- NPCI Reports
- Government Publications
- Research Journals
- Books

- Newspapers
- Websites
- Research Articles

Data Analysis

Table 1: Major Benefits of UPI for Small Businesses

Benefits	Respondents	Percentage (%)
Faster Transactions	60	30%
Increased Customer Convenience	50	25%
Reduced Cash Handling	40	20%
Better Financial Record Keeping	30	15%
Increased Sales	20	10%
Total	200	100%

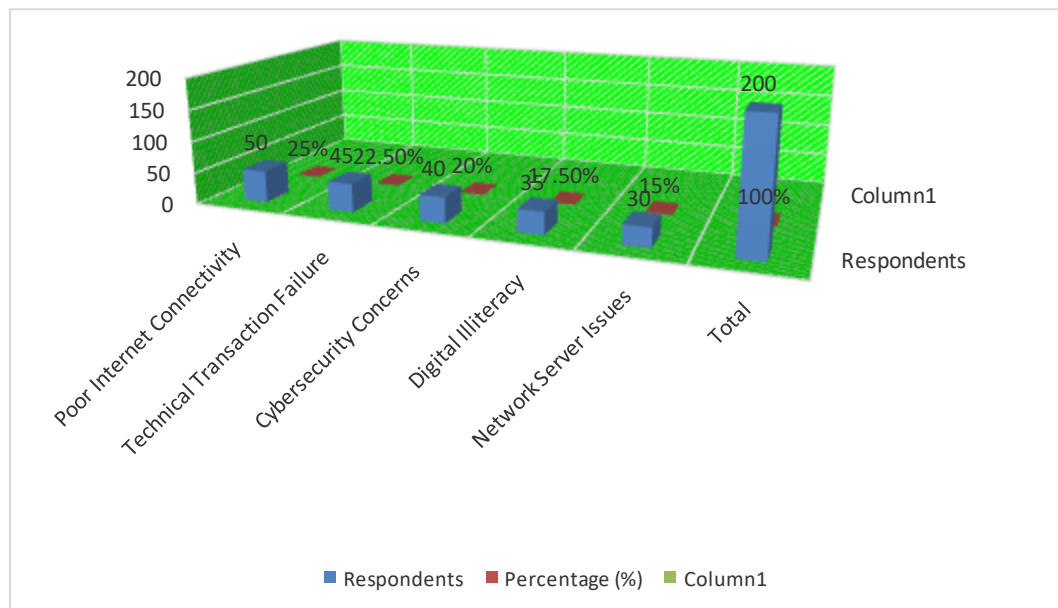


Interpretation

As indicated in the above table, 30% of the respondents said that the best thing about UPI is that transactions happen faster. 25% thought that customer convenience increased as digital payments are fast and easy. Approx. 20% said that UPI made cash payments safer and easier. 15% reported that digital payment records fostered good financial management and accounting practices, and 10% said that the greater acceptance of cashless payment means there were higher sales. The overall results suggest that UPI has positively impacted the efficiency of business and customer service for small businesses.

Table 2: Challenges Faced by Small Businesses in Using UPI

Challenges	Respondents	Percentage (%)
Poor Internet Connectivity	50	25%
Technical Transaction Failure	45	22.5%
Cybersecurity Concerns	40	20%
Digital Illiteracy	35	17.5%
Network Server Issues	30	15%
Total	200	100%



Interpretation

The results show that 25% of the respondents pointed to poor connectivity as the biggest problem faced in the use of UPI. Roughly 22.5% saw technical transaction failures during the payment process. About 20% said cyber security and online fraud was something they truly worried about. Then again, 17.5% of them mentioned that limited digital knowledge affected their ability to use UPI effectively, and 15% described network servers as a typical headache.

Overall, these findings hint that digital infrastructure alongside awareness could be kind of central in improving the efficiency of digital payment systems, not only in theory, but in everyday usage too.

Discussion

The outcomes from this study seem to show that the Unified Payments Interface (UPI) is creating a meaningful change in the lives of small businesses across India. It provides a secure, quick, and generally user-friendly way to handle payments digitally, which helps businesses keep moving even when they don't have access to older, more complicated payment methods. For a lot of smaller vendors, UPI kind of feels like a practical, low friction option, because payments can happen faster, and with less hassle, compared to cash or those older channels, that's how it usually goes.

At the same time though, the reported problems—like technical failures, network servers being slow, and worries connected to cyber security and online fraud—show that trust, and reliability still really matter. If people run into glitches too often, or they feel unsure about safety, then they may pause, or they may find it hard to keep using UPI consistently, day after day. That is where better digital awareness and targeted support could matter, along with stronger technical stability.

In short, the study signals that digital payment performance isn't just about the interface. It is also about the environment around it: infrastructure uptime, clear guidance for users, and security practices that are understandable. With these improvements, UPI could keep expanding its role as a dependable digital payment backbone for smaller businesses. Most respondents said that UPI has helped in terms of speed of transactions, reduction in waiting time for the customers and efficiency of operations. With digital payment, businesses can ensure the financial records are clear, accounting is easier, and the handling of a lot of cash is reduced, which makes it easier for them to avoid risks. The QR code payment system is also prevalent, and customers favor cashless payments, which enhances customer satisfaction and boosts business competitiveness.

The study also finds that UPI has helped in financial inclusion, thus improving the engagement of small business owners in formal banking system. Digital transaction history gives entrepreneurs a kind

of paper trail that helps with getting loans, keeps them financially disciplined, and builds business credibility, sort of. The arrival of UPI meanwhile has kinda unlocked more business pathways too, with the rise of online plus contactless payments, especially during the COVID-19 pandemic, when people were, you know, cautious.

Despite the research finding that several barriers exist to the effective utilization of UPI. The lack of internet connectivity, technical transaction failures, cyber security threats, and limited digital literacy still stay as big issues, especially in rural and semi-urban areas. Some respondents also pointed out online fraud and problems with payments, which may end in customer distrust towards these online payment systems. To deal with the issues, you need ongoing investment in digital infrastructure, serious cybersecurity safeguards, and continuous awareness efforts so entrepreneurs can build stronger digital skills.

Conclusion

The study concludes that Unified Payments Interface (UPI) is one of the most impactful innovations in the digital payment system in India. By offering a easy, safe and affordable way to transact finance, its adoption has helped in the growth and efficiency of small enterprises in India, yes in a real way. The results show that UPI has positively impacted the speed of payments, the usage of cash, customer satisfaction and financial transparency for the small businesses, not only on paper but also in day to day operations.

Digital payment systems have also helped businesses keep better financial records, streamline accounting processes, and enhance their formal banking access. Immediate payment options have promoted the adoption of cashless payments by customers, which supports business growth and opens up sales opportunities. Besides, UPI has played an active role in the Government's effort to make financial inclusion the norm and build a financially empowered economy.

While these benefits are evident, there are some challenges that remain affecting the effective implementation of UPI. For many small business owners, internet connectivity, cyber security concerns, technical issues and lack of digital literacy are obstacles that keep showing up. Strategies to overcome these problems, such as building stronger infrastructure, enhancing digital security protocols, launching financial education initiatives, and providing technical assistance will drive more digitization of payment methods.

The study underscores that UPI is not just a payment platform but a key enabler within the digital transformation journey and a pivotal force in the economic development and financial inclusion puzzle, sort of like the missing piece. The ongoing partnership between the Government of India, RBI, NPCI, banks, fintech firms, and small businesses will further bolster India's digital payments ecosystem.

Suggestions

Enhance cyber security for safety of digital transactions. Try to line up digital literacy plus money awareness programs for small business owners. Like, help motivate more small businesses to start using the UPI payment system with QR code, so they can actually keep going without too much friction, or what ever. Provide tech support and hands-on training through banks and fintech organizations, not just one time, but in a real way. Also work on reducing payment failures by upgrading digital payment facilities so transactions feel smoother overall, and less things go sideways. Provide government incentives to encourage the use of electronic transactions by MSMEs. Raise awareness on safe online payment and fraud prevention.

Enhance partnership between RBI, NPCI, banks and fintech firms to ensure innovations at all times. Encourage digital payments in India's long-term agenda towards financial inclusion and Digital India.

References

1. Aithal, P. S. (2016). Smart digital payment systems in India: A review. *International Journal of Management, IT and Engineering*, 6(1), 29–57.
2. Chawla, D., & Joshi, H. (2019). Consumer attitude and intention to adopt mobile wallet in India – An empirical study. *International Journal of Bank Marketing*, 37(7), 1590–1618.
3. Gupta, S., & Arora, S. (2022). Digital payment adoption and financial inclusion among small businesses in India. *Journal of Financial Services Marketing*, 27(2), 112–126.
4. National Payments Corporation of India. (2023). *Annual report 2022–23*. NPCI.

5. National Payments Corporation of India. (2024). *Unified Payments Interface (UPI): Product statistics*. NPCI.
6. Reserve Bank of India. (2023). *Annual report 2022–23*. Reserve Bank of India.
7. Reserve Bank of India. (2024). *Report on trend and progress of banking in India 2023–24*. Reserve Bank of India.
8. Sinha, P., & Singh, R. (2021). Impact of digital payment systems on small business performance in India. *Indian Journal of Commerce and Management Studies*, 12(3), 45–56.
9. Singh, S., & Rana, R. (2017). Study of consumer perception of digital payment mode. *Journal of Internet Banking and Commerce*, 22(3), 1–14.
10. Singh, V., & Srivastava, M. (2018). Determinants of customer acceptance of mobile payment systems in India. *Global Business Review*, 19(3), 1–17.
11. Venkatesh, V., Thong, J. Y. L., & Xu, X. (2012). Consumer acceptance and use of information technology: Extending the unified theory of acceptance and use of technology. *MIS Quarterly*, 36(1), 157–178.
12. World Bank. (2022). *The Global Findex Database 2021: Financial inclusion, digital payments, and resilience in the age of COVID-19*. World Bank.
13. Yadav, P., & Sharma, M. (2023). UPI adoption and digital transformation among micro and small enterprises in India. *Journal of Entrepreneurship and Innovation in Emerging Economies*, 9(2), 178–194.
14. Ministry of Electronics and Information Technology. (2023). *Digital India annual report 2022–23*. Government of India.
15. Ministry of Finance. (2023). *Economic Survey 2022–23*. Government of India.

